



# International Masters in Leadership for Sustainable Development

## Masters in Professional Studies Programme Prospectus

The International Masters in Leadership for Sustainable Development is a new international programme which will enable you to develop as a leader in your home country.

The support of the Vodafone Group Foundation has made it possible to deliver a one year pilot course for 12 exceptional individuals from Southern Africa, China, Japan, Europe and the Commonwealth of Independent States.

An exploration of sustainable development and leadership lies at the heart of the programme—learned from academic and practitioner experts, and experienced through a series of working placements. This is complemented by a practical and professional skills development programme. You will also share your knowledge and learning with the rest of the small group and will be expected to learn from them. This will provide you with a range of comparable experiences drawn from varied international contexts.

This may be a very different way of learning for you, but the challenge of achieving a more sustainable way of life is proving to need very different approaches to thinking about solutions and strategies for success.

This model of learning is based upon Forum for the Future's eight years of experience running a unique Masters programme in Leadership for Sustainable Development for UK students. Graduates of the programme are now in influential positions as government advisors, policy consultants and civil society leaders. The course also draws on the international training and networking expertise of LEAD International, an organisation that has been actively developing leadership skills and sustainable development knowledge around the world for the last 13 years.

Whilst in the UK, tuition and all learning facilities will be based in the Forum for the Future's education centre in London. The course is accredited and fully supported by Middlesex University.

2004

2005

Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	
Induction & study period	NGO sector work placement	Study period and holiday	Government sector work placement	Study period	Holiday/travel home	NGO sector work placement	Study period	Government sector work placement	Study period	Business sector work placement	Study period	Holiday	Geneva study tour & graduation

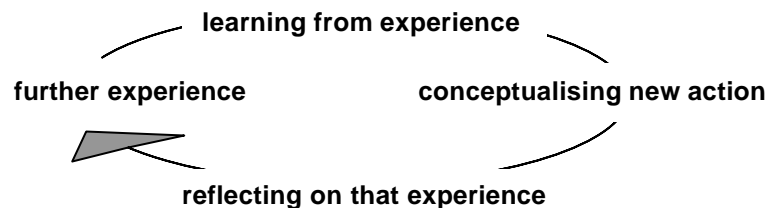
UK

Home

Geneva

## Experience is the source of learning and development

The programme design recognises the value of ‘experiential learning’ – learning through experience and reflection (see the cycle below). This form of learning is widely recognised as an effective way for individuals to learn. Experiential learning will give you a permanent framework to inform and enrich your later work practice as you develop as a leader in sustainable development.



For the programme, this means that a great deal of emphasis is put upon the experiences you gain from work placements and on the reflection and conclusions which result from that. These observations and reflections will be shared with the whole group, allowing you access to a further range of experiences.

## Experiential learning in practice on work placements

In total, six months will be spent on demanding, high-level work placements gaining first hand experience at a senior level in two different UK sector placements and three sector placements in your home country. Before and after each placement, there will be expert briefings on the major issues and challenges of sustainable development to the sector.

These placements will be more than just work shadowing. There will be clear learning objectives and outcomes, which a dedicated senior supervisor in the organisation will help you to achieve. The sectors are:

- NGO sector work placement in the UK: where you might be researching human rights implications of environmental protection treaties at Amnesty International or critically analysing best practice for emergency response work at the International Red Cross
- Government sector work placement in the UK: where you could find yourself formulating sustainable development indicators for the Department for International Development, or producing a report on ethnic minority involvement at the Foreign and Commonwealth Office
- NGO sector work placement in your home country: where you might examine and critique the work of an HIV/AIDS organisation at a community level.
- Government sector work placement in your home country: you could be examining local government policies and practices in sustainable development that contribute to poverty elimination.
- Business sector work placement in your home country: you might draw up a business plan for a water company which takes account of economic, social and environmental goals.

At the end of the course, the group will spend one month in Geneva, at the centre of international policy making on trade, human rights, health and the environment where you will have a chance to place all of your experiences in the context of the international policy making arena.

## Knowledge development

You will learn about the key elements of sustainability and leadership together in seminars, workshops and lectures delivered by prominent academics, thinkers and practitioners. The level of tuition will develop with you to reflect what you are learning and you will have input into the knowledge development. There will also be plenty of individual tutorial support from the Programme's academic head who is based at Forum for the Future.

Knowledge development will be built around the following themes:

	<b>Sustainable development</b>	<b>Leadership</b>
<b>1</b>	Understanding systems	Understanding leadership
<b>2</b>	Understanding systemic change	Leadership and change
<b>3</b>	Integrated approaches to sustainable development	Leadership development and skill building
<b>4</b>	Human dimensions of change	Leadership and new technologies
<b>5</b>	Globalisation and sustainable livelihoods	Leadership and action
<b>6</b>	Sustainable futures	Leadership and futures

**Running themes: local and global/ rural and urban/ gender**

After your return home in March, there will be additional support from your local LEAD office, placement supervisors and a local university base. We will also help you arrange a mentor at the start of the programme. The knowledge development programme and networking with your fellow students will continue to be delivered and supported by online and mobile technology learning (m-learning).

## Learning as a group

You will find yourself learning as a small group, where a particular emphasis will be put upon relating knowledge to national and local cultures and contexts. This may be a new experience. In practice, this means you will spend a significant time in the mixed international group of twelve working on joint project proposals, or in pairs taking responsibility for knowledge themes and sharing learning and research. You will benefit from the existing knowledge of a group from a mixed disciplinary background.

## Assessment

The programme will use a combination of assessment methods including:

- An individual portfolio of written work, including individual work placement reports
- Group work on a future-focused project proposal
- Observation and feedback from placement supervisors and other supervisors/ tutors
- Self-assessment and reflection
- Informal peer assessment

## **Connections now and in the future**

While you take this programme, the cohort of UK scholars will take their programme simultaneously, and you will share some lectures and learning. You can also access peer group support, including possible pairing arrangements with current and former UK scholars. We will help you arrange contact with a home country mentor who will be a LEAD Fellow working with the realities of the sustainable development challenges in your part of the world. This will continue throughout the course, as will support from the local LEAD offices and a local university during your home-based work.

On graduation, you will become a part of the LEAD Fellows network, which comprises of nearly 1500 leaders from some 80 countries. Members of LEAD belong to numerous cultures and faiths, and work together to address the economic, social and environmental challenges we all face. LEAD Fellows are presidents of corporations, teachers, civil servants in government, heads of non-government and international organizations, scientists, journalists.

Graduates from Forum for the Future's UK course are in great demand, as there is a need for the type of skills and motivation synonymous with being a Forum graduate. You will be part of this active network, and a part of Forum's global mission to build capacity to accelerate change to a more sustainable society.

## **Please take note...**

This is no ordinary Masters programme. It requires students with an open mind and approach to learning, the ability to think critically and to work both independently and closely with their fellow students.

It is intensive and demanding and we expect applicants to have a firm commitment to their home community and be able to commit to the programme for the entirety of its 13 months, spending significant periods away from home.

We will commit to providing you with the very best way of learning to be a leader in sustainable development with a shared aim to make a positive difference to society, economy and the environment.

## Important application information

The programme will begin in October 2004 and finish at the end of October 2005. It will be taught from Forum for the Future's offices in London with the support of LEAD International and the LEAD offices in the recruitment areas. The course is accredited as a Masters in Professional Studies (MProf) by Middlesex University.

### Eligibility

- You will be expected to have at least two years work experience and be aged between 25 - 40 years
- You will have successfully completed an undergraduate degree or equivalent
- You will be fluent in English, with an IELTS score of 7 or above
- You must be able to demonstrate your leadership potential and commitment to sustainable development
- You will be a national of one of the following areas/countries: South Africa, Mozambique, Lesotho, Swaziland, China, Japan, Europe and the Commonwealth of Independent States

### Funding

- The programme is fully funded. Your living and travel costs whilst in London and on placement will be covered, as will the time in your home country and the final study tour to Geneva
- Whilst in London, we will support you in finding accommodation, which is likely to be with the other students on the programme

### How to apply

- Closing date for all applications is 31 May 2004
- Method of application will depend on your home country:
- Applicants from South Africa, Lesotho, Swaziland and Mozambique should contact the LEAD Southern Africa programme: <http://sa.lead.org>
- Applicants from CIS should contact the LEAD CIS programme: <http://info.cis.lead.org>
- Applicants from China should contact the LEAD China programme: <http://www.lead.org.cn>

- Applicants from Europe and Japan should download application forms from [www.lead.org](http://www.lead.org) or [www.forumforthefuture.org](http://www.forumforthefuture.org) and by email, post or fax to:

[MProf@myleadnet.org](mailto:MProf@myleadnet.org)

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**Forum for the Future** is a sustainable development charity, and our mission is to accelerate the transition to a sustainable way of life. We run a series of leading edge projects with businesses, local government and universities and provide advice on issues as diverse as climate change, procurement strategies, environmental accounting and the digital divide. The Education and Learning Programme is headed by Sara Parkin, and her team who are at the cutting edge of learning for sustainable development.

Registered charity number: 1040519

### LEAD International

LEAD is the largest international network of multi-sectoral leaders for sustainable development. They deliver innovative leadership training and network action for a sustainable world. LEAD's international network comprises nearly 1500 leaders from some 80 countries. LEAD equips these men and women with the skills and experience for the challenges they will face in an increasingly uncertain world. Registered charity number: 1086989

### Middlesex University

Middlesex University is one of the largest universities in the UK. It has 25,000 students and 2,500 staff. It teaches more international students – more than 5,000 – than any other UK university. It is also the world leader in Work Based Learning and has major professional training contracts.

### Vodafone Group Foundation

The Vodafone Group Foundation was launched in 2002 to support social and environmental projects.

